

# LAKE MACQUARIE CITY COUNCIL LAKE ACTIVATION STRATEGY 2020-2030

Adopted by Council 25 October 2021





### Head Office:

75 York Street Teralba NSW 2284

1300 793 267
info@umwelt.com.au
www.umwelt.com.au

NSW | QLD | ACT | WA | VIC

### Strategy contact:

Pam Dean-Jones 1300 793 267 pdeanjones@umwelt.com.au

### **Photo credits:**

Lake Macquarie City Council (unless otherwise indicated)

# **ACKNOWLEDGEMENT OF COUNTRY**

We remember and respect the Ancestors who cared for and nurtured this Country. Dhumaan ngayin ngarrakalu kirraanan barayidin.

lt is in their footsteps that we travel these lands and waters. Ngarrakalumba yuludaka bibayilin barayida baaduka.

Lake Macquarie City Council acknowledges the Awabakal people and Elders past, present and future. Lake Macquarie City Council dhumaan Awabakala ngarrakal yalawaa, yalawan, yalawanan.

Wording by the Aboriginal Reference Group and translated by Miromaa Aboriginal Language and Technology Centre.

# **MAYOR'S MESSAGE**

Lake Macquarie is incredibly lucky to have one of Australia's largest saltwater lakes as the sparkling blue centrepiece of our City. The lake is a significant contributor to our enviable lifestyle and plays such an important role for our community and visitors whether it be for recreation, connection or relaxation.

The lake's sheltered bays are perfect for water sports including swimming, kayaking or stand-up paddle boarding. We are a renowned boating and sailing destination, with all the facilities to match. Marinas, yacht clubs and jetties are all at our disposal and contribute to the liveability of our City.

The development of our first Lake Activation Strategy will help to ensure our long-term vision for the lake and set a clear framework and plan for its future access, use and enjoyment. It will ensure we balance environmental, social and economic values, now and in the future as our community and coastal environments change, and make sure it remains a wonderful natural asset for future generations to enjoy. The strategy will assist Council to understand and accommodate future lake use created by residential and tourism growth.

As our City continues to grow, it is important that we are guided by a Strategy that informs investment in the development and management of the lake and its foreshore over the next 10 years. It will place us in a great position to secure access to the lake, strengthen the relationships between the lake and economic centres around the foreshore, diversify our local economy and employment opportunities, as well as allow the City to attract events and increase tourism and visitor opportunities. I am pleased to share this Strategy, which will enhance the experience of Lake Macquarie while maintaining the overall health of this valued ecosystem for all of us.

# Cr Kay Fraser

Mayor, Lake Macquarie City Council



# TABLE OF CONTENTS

(IIIIII

1.	STR/	ATEGY OVERVIEW	1
	1.1.	Why do we need a Lake Activation Strategy?	1
	1.2.	What does the strategy cover?	2
	1.3.	Where does the Lake Activation Strategy fit	3
2.	OUR	COMMUNITY AND VISITORS	5
3.	COM	MUITY ENGAGEMENT SNAPSHOT	6
	3.1.	How did we engage with the community?	6
	3.2.	What our community Said	7
4.	LAKE	MACQUARIE AND ITS USE	8
	4.1.	Why Lake Macquarie?	8
	4.2.	What is the right balance?	11
	4.3.	Current infrastructure	12
	4.4.	Current uses	13
5.	EVID	ENCE FOR ACTION	14
	5.1.	Local and regional population growth	14
	5.2.	Greater lake accessibility	15
	5.3.	Increasing boat ownership and storage demand	
	5.4.	Climate change and sea level rise	
6.	OUR	VISION AND GUIDING PRINCIPLES	16
	6.1.	Vision	16
	6.2.	Guiding principles	17
	6.3.	Objectives	18
7.	A LAI	KE ACTIVATION FRAMEWORK	19
	7.1.	A place-based hierarchy	19
	7.2.	The right uses in the right places	20
	7.3.	Activation heirarchy	
8.	ALIG	NING SERVICE LEVELS WITH THE LAKE ACTIVATION FRAMEWORK	25
	8.1.	Prioritising infrastructure provision	26
9.	ACTI	ON PLAN	27
10.	MON	ITORING AND EVALUATION	38



# **1. STRATEGY OVERVIEW**

# **1.1. WHY DO WE NEED A LAKE ACTIVATION STRATEGY?**

Lake Macquarie is a city with a lake at its heart.

The lake is an important part of the identity of our community. It offers the beauty and peace of a bushland waterway; an uncrowded, safe and popular destination for swimming and boating; and the welcoming atmosphere and hospitality services of distinctive lakeside centres.

Sustainable stewardship of the lake's natural systems is important to our community. We appreciate that a healthy waterway is the key to our lake lifestyle. Lake Macquarie is also special to our visitors and has long been an popular holiday destination for people from the Hunter region and beyond, offering easy access to the lake and ocean from waterfront holiday parks and reserves.

Although Council has prepared many strategies and plans that deal with the lake environment, land use planning or economic development opportunities, there has not previously been a plan that focuses on how best to support the community to use and enjoy the central feature of our city.

This first Lake Activation Strategy is about proactive management of our key natural asset.

# **1.2. WHAT DOES THE STRATEGY COVER?**

The Lake Activation Strategy applies to:



## WHERE?

Council and other publicly managed foreshore lands and aquatic infrastructure around the main body of Lake Macquarie



## WHO?

Lake Macquarie City Council



## WHAT?

Aquatic and foreshore recreation, commercial opportunities and tourism activities and the infrastructure to support them

### The Lake Activation Strategy does NOT include:



The southern parts of Lake Macquarie that are owned and/or managed by Central Coast Council



Infrastructure in and along tributaries



Beaches on the open coast and associated Surf Life Saving Clubs and facilities



Dredging of Swansea Channel



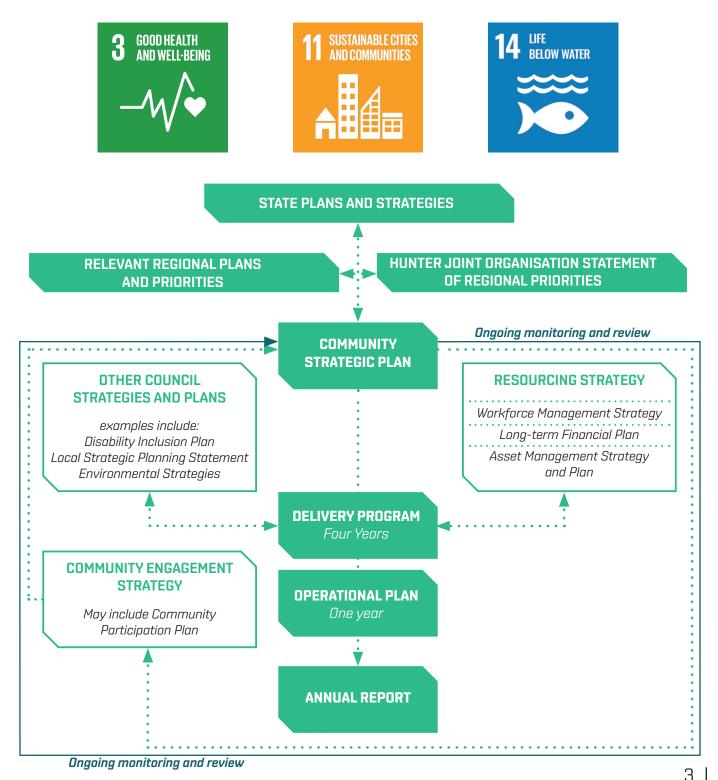
Private residential land and structures e.g. private jetties.



# **1.3. WHERE DOES THE LAKE ACTIVATION STRATEGY FIT?**

Council has adopted the United Nations (UN) Sustainable Development Goals to guide all its activities. The Lake Macquarie Community Strategic Plan (CSP) and Local Strategic Planning Statement (LSPS) describe how we will achieve our City's vision and uphold the community's values through strategic planning. The CSP and LSPS are supported by a range of strategic documents, including this Lake Activation Strategy, as shown below.

The Lake Activation Strategy will help Council to make progress on three UN Sustainable Development Goals in particular: Good Health and Well-Being; Sustainable Cities and Communities; and Life Below Water. The Lake Activation Strategy is underpinned by a number of supporting documents that provide detailed background context review, community and stakeholder engagement, analysis and assessment.



The Lake Activation Strategy builds on and integrates lake-based information and recreation, tourism and management actions from key local, regional and state planning strategies and guidelines.

OCAL	REGIONAL	STATEWIDE
ake Macquarie Local Environmental Plan	Regional Boating Plan: Lake Macquarie-Tuggerah Lakes Region	NSW Maritime Infrastructure Plan 2019-2024
Shaping the future: .ake Macquarie City Local Strategic Planning Statement	Hunter Regional Plan	NSW Coastal Management Manual
The work of the Lake Macquarie City Council Aquatic Services Committee	Greater Newcastle Metropolitan Plan 2036	NSW Marine Estate Management Strategy and Implementation Plan 2018-2028
Lake Macquarie Environmental Sustainability Strategy and Action Plan	Regional Economic Development Strategy for the Central Coast and Lake Macquarie	
ake Macquarie City Destination Management Plan		-
Lake Macquarie Event and Festival Strategy and Action Plan		
Lake Macquarie Coastal Management Program		
Lake Macquarie Disability Inclusion Action Plan		
Walking, Cycling and Better Streets Strategy		
Parks and Play Strategy		
Culturally Diverse Lake Mac Plan		//
Plans of Management/Masterplans for key foreshore reserves		
	- Aller	
		place and



# **2. OUR COMMUNITY & VISITORS**

Our Population	In 2021, <b>208,615</b> people call Lake Macquarie home <sup>1</sup> By 2041 the population of Lake Macquarie is expected to be over <b>232,000</b> <sup>2</sup>	We are an older community: <b>34%</b> of our residents are aged <b>55 years or older</b> (that's about <b>6%</b> above the national figure) <sup>3</sup>	Our city is made up of multiple separate neighbourhoods and economic centres with distinctive characteristics
Population Distribution	<b>59%</b> of the lake population lives in the Glendale and Charlestown census areas at the top of the lake <sup>1</sup>	<b>28%</b> of the population is in Toronto and Morisset census areas – the west and southwest <sup>1</sup>	<b>13%</b> of the population lives in the east, in the Belmont, Swansea, Caves Beach and Nords Wharf areas <sup>1</sup>
Growth areas	The north west corridor of the city is growing fast. This increases the value of accessible lakeside open spaces in the north and west of the lake; an area that is already very popular <sup>4</sup>	Morisset/Cooranbong is also a growth area, but historically this area has had more bushland foreshores and quiet waterways <sup>4</sup>	
Our lakeside communities	Lake Macquarie has many much-loved lakeside reserves that are not directly connected to an economic centre. These reserves are the core of foreshore and boating recreation	Of our lakeside centres, most have their main commercial area separated from the lake by a road	Our communities have a strong local focus
Visitors	Almost all of our visitors are from Australia, with only <b>1%</b> of visiting lake users coming from overseas <sup>5</sup>	Our visitors mostly come for day trips. Only <b>30%</b> stay overnight or longer <sup>5</sup>	Over half of our day trippers are from the Hunter region, and almost a third are from Sydney <sup>6</sup>

<sup>1</sup> REMPLAN, 2021

<sup>5</sup> Tourism Research Australia, 2019

<sup>&</sup>lt;sup>2</sup> NSW Government DPIE, 2019 Population Projections: https://www.planning.nsw.gov.au/Research-and-Demography/Population-projections/Projections

<sup>&</sup>lt;sup>3</sup> ABS 2016 QuickStats

<sup>&</sup>lt;sup>4</sup> Lake Macquarie City Local Strategic Planning Statement

<sup>&</sup>lt;sup>6</sup> Tourism Research Australia, 2017, International Visitor Survey and National Visitor Survey

# **3. COMMUNITY ENGAGEMENT SNAPSHOT**

Lake Macquarie is very important to the community and recreation and relaxation on and around the lake are valuable parts of the lifestyle and wellbeing of people across our city.

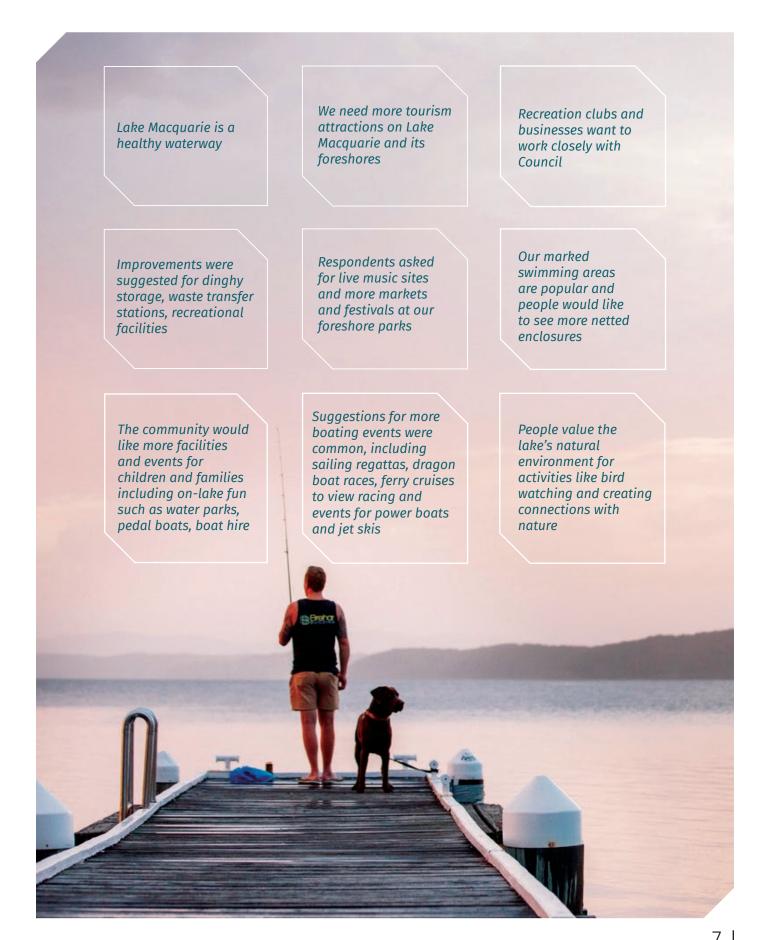
# **3.1. HOW DID WE ENGAGE WITH THE COMMUNITY?**

We asked people to tell us where they were from, which places they loved on the lake, whether they were happy with the facilities and services for lake-based recreation, barriers to lake activation and what could be improved to attract more local people and visitors to our waterway.

Here's how we gathered community input.



## **3.2. WHAT OUR COMMUNITY SAID**





# **4. LAKE MACQUARIE AND ITS USE**

Lake Macquarie is a large estuarine lagoon, with a shoreline of around 170 km. Its entrance to the sea is through Swansea Channel. Of its shoreline, approximately 70 km is absolute waterfront residential development and the remaining 100 km is public foreshore land. The foreshore and lake within the Lake Macquarie City Council area is managed by Council, National Parks and Wildlife Service (NPWS) and Department of Planning, Industry and Environment (DPIE) Crown Lands. Sections of the southern foreshore are managed by Central Coast Council.

The lake has a mix of shallow sandy beaches, gravel shores and rocky shores. While it is tidal, the tidal range is low, many parts of the lake have slow tidal flushing and water quality is strongly dependent on runoff from bushland and urban areas.

# 4.1. WHY LAKE MACQUARIE?

Compared to neighbouring coastal waterways to our north and south, Lake Macquarie has some great natural advantages for aquatic recreation and tourism. The lake also has some sensitive physical and ecological features which require careful management to avoid safety and environmental risks. Key features are explored on the following pages.

# Safety and amenity for boating

#### Natural advantages

Low tidal range and limited currents across most of the Lake

A wide and deep central basin (11-13 m deep) offers plenty of space and the long fetch creates steady wind conditions for sailing

Low surrounding hills and an open eastern aspect provide both steady and reliable winds for all types of sail racing, as well as sheltered areas for protected mooring

Elongated and sheltered bays for peaceful kayaking, rowing and fishing

### **Management challenges**

Long south to north fetch means south facing shorelines are exposed to short and high wind waves

Recreational users in small boats must be vigilant about wind changes and some boat ramps are dangerous in southerly conditions

Foreshore infrastructure faces future risks from inundation associated with sea level rise

Shallow bays (such as Warners Bay) are not suitable for larger vessels such as big cruisers and ferries

Navigability to sea for high vessels and those with deeper keels is constrained by shallow channel depth in the vicinity of Swan Bay





Public land

on the

foreshore

### Natural advantages

We have 100 km of public land fronting the waterway managed as Council reserve, or by NPWS – that's a lot of accessible waterfront bushland and park

Many foreshore parks have great views across bays and open water

We have the room for new ideas and growth that balance with the health of the lake

### **Management challenges**

Our long foreshore and vast area of foreshore land demands a lot of management and maintenance resources from Council

Population growth, a low-density settlement pattern and changing employment means car transport now dominates and parking is a challenge in all economic centres





### **Natural advantages**

Strong tidal exchange at the lake's entrance results in clear ocean quality water over a sandy bed

Channel shoals and islands created from dredged sand offer a distinct and highly valued recreational environment

Diverse habitats, such as seagrass beds, rocky shores, reefs and wetlands support a variety of lake fauna, and great recreational fishing, scuba diving and snorkelling

Protected seagrass communities extend around all shallow shores of the lake

Lake shores and floodplains include 2,300 ha of wetlands providing habitat for migratory and local birds

Large areas of bushland catchment and foreshore in the west and south, with peaceful and secluded waterways

Access to the ocean with great beaches and spectacular headlands nearby

### **Management challenges**

Low tidal exchange and range at the top end of the lake combined with limited currents can negatively impact water quality

Main creek delta areas (particularly in the north) are strongly influenced by catchment discharges, including contamination, sediment load and associated poorer water quality. Accumulation of fine sediment off the creek deltas creates shallower bays and also potential for rapid resuspension of bed sediment in windy conditions.

Shallow shorelines with seagrass communities are vulnerable to disturbance by swing moorings, boat keels dragging on the bed and propellor scour

Shorelines exposed to long wind fetch may be vulnerable to shoreline erosion



# Strong cultural heritage

### Natural advantages

Middens from the shell fishing and fishing of the Awabakal people lie all around the shoreline

Lake Macquarie has unique contact records of cultural practices, language and stories, covering important islands, creeks and headlands

Many lakeside communities have been built on a heritage of aquatic recreation and relaxation

State listed military heritage at the former RAAF Flying Boat 'Catalina' Base at Rathmines

### **Management challenges**

Cultural heritage assets require special protection, which may conflict with recreational activities in some areas



# **4.2 WHAT IS THE RIGHT BALANCE?**

An important principle for the Lake Activation Strategy is that a balance between recreation and tourism uses and protecting the lake's natural systems is essential for sustainability.

Getting the right balance means understanding the number of users and visits that an area can support without degrading valuable natural systems and natural resources. Sustainable lake use means managing threats to the natural systems, carefully looking after the parts of Lake Macquarie which have a very sensitive physical and ecological character. This includes its seagrass communities and wetlands.

Sustainable use also means understanding the level of recreational use which will avoid threats to user and community experiences due to conflicts, crowding or inappropriate behaviour of other people. This depends on the setting (e.g. urban or bushland) and existing uses.

For Lake Macquarie, the community has told us that they enjoy the naturalness and uncrowded waterways, but they have also told us that they think there is room for more boating activity and more use of foreshore reserves. We know there are some concerns about crowding from dinghies left in foreshore reserves taking up public open space and that people want public foreshore land to be used primarily for public benefit. However, so far, the additional social, environmental and economic costs of managing a very busy, crowded waterway have not yet been tested in Lake Macquarie. This strategy sets out Council's approach to managing the pressures that will inevitably come from increased use.

# **4.3 CURRENT INFRASTRUCTURE**

In Lake Macquarie we currently have:

## **Aquatic Infrastructure**

30	Boat ramps (on average about 1 every 5.5 km)
45	Jetties and pontoons
35*	Courtesy moorings
1	Fully enclosed swimming area
7	Marked swimming areas which exclude vessels
19	Fish cleaning tables
5	Marine waste transfer facilities

### Foreshore parks and pathways

30+	Foreshore parks and reserves
<b>27</b> km	Foreshore shared pathways (pedestrians and cyclists)
Many	Other informal foreshore paths and tracks

### Boat storage

2,509*	Private moorings
263* Commercial moorings	
500*	Wet berths
60*	Hard stand storage
35*	Dry stack storage at marinas and yacht clubs
4	Dinghy storage racks

Source: Lake Macquarie City Council, Transport for NSW

\* Council is not responsible for private moorings courtesy moorings and marinas. It is responsible for managing foreshore reserves where dinghies are stored and where small unpowered craft are launched.

## **4.4 CURRENT USES**

Most of the population of our City lives within 15 to 20 minutes' drive to some part of the lake foreshore. As a result, Lake Macquarie is used for a wide range of on shore, on water and in water recreation. Below is a snapshot of survey responses regarding our favourite recreation activities.

# Top 5 water-based activities

Swimming (**37%**)

Kayaking, outriggers and dragon boats (**24%**) Stand up paddle boarding (**15%**) Powerboat cruising (**13%**)

Yacht sailing (**11%**)



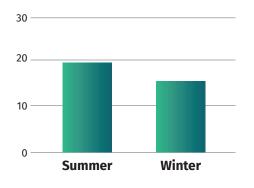


**Top 5 foreshore activities** Walking (**30**%) Dining at lake front restaurants/cafes (**20%**) Picnics or informal gatherings (**19%**) Markets/festivals (**16.5**%) Cycling (**14.5**%)

### How often do we visit?

Our surveys told us that at the moment, people tend to visit the lake a little more often in summer (warmer months), than in winter (cooler months).

Although even in winter, survey respondents said that they visit the lake on approximately half the days.



There is a high level of boat ownership in Lake Macquarie, and even more people hold a boat licence. The most popular registered vessels are small to medium runabouts and cruisers. The number of kayaks, canoes, Stand Up Paddle Board (SUP) and small sailing craft using Lake Macquarie is not known as these boats do not require a licence, however Transport for NSW\* estimated there may be 'several thousand' of these small passive recreation vessels on Lake Macquarie.



Average number of days visiting the lake per month

\* Transport for NSW (TfNSW) (2016) Draft Lake Macquarie Boat Storage Strategy



# **5. EVIDENCE FOR ACTION**

## **5.1. LOCAL AND REGIONAL POPULATION GROWTH**

The population of our city is growing. Over the next two decades, new urban areas and urban intensification are proposed in the north-west (Speers Point to Glendale), north-east (Charlestown), south-east (Caves Beach and Catherine Hill Bay) and south-west (Morisset and Cooranbong). By 2041 the city's population is expected to be between 225,000 and 250,000 – 15% above our current population.

The lake is an important recreational asset for all growth areas, but particularly for the north west and south west. For these areas Lake Macquarie is the nearest aquatic recreation place.

Demand for recreational access to Lake Macquarie also comes from our regional neighbours. This includes Newcastle, other cities and towns across the lower Hunter Region, the Central Coast and Greater Sydney. These areas are projected to grow even faster than Lake Macquarie. The natural attractions of the lake for aquatic recreation will continue to draw this growing population to enjoy our waterway.

## **5.2. GREATER LAKE ACCESSIBILITY**

Access to Lake Macquarie from the Hunter Valley and Greater Sydney has been made easier with works on the Hunter Expressway and M1 Motorway. These major roads from high growth regions direct people to the south-west, west and north-west of Lake Macquarie. Works on the M1 also connect the Central Coast more easily to eastern and south eastern Lake Macquarie.

Regional visitors are already the largest group of day and overnight visitors to Lake Macquarie. Lakeside centres likely to receive increasing regional visitors include the Morisset Peninsula, Toronto, Rathmines, Wangi Wangi and the Booragul to Speers Point area in the north and Swansea in the east.

There are strong flows of people from between Newcastle and Lake Macquarie. Focal destination centres include Speers Point, Warners Bay, Croudace Bay and Belmont, across the northern and eastern shores of Lake Macquarie.

Over the next decade, Newcastle Airport will be upgraded to receive international air traffic which will increase accessibility to Lake Macquarie for overseas travellers.

## **5.3. INCREASING BOAT OWNERSHIP AND STORAGE DEMAND**

In combination, Lake Macquarie and Tuggerah Lakes have historically been home to about 8% of all registered recreational vessels in NSW (Transport for NSW (TfNSW) 2014). Popular boat types are mostly under 6 m in length and stored on trailers – hence the need for focus on water access via boat ramps and trailer parking.

A state-wide boat ownership growth rate of 2.9% annually to 2026 was forecast by the NSW government in 2010, with Lake Macquarie being referred to as part of the 'powerhouse' region for recreational boating (TfNSW 2014). This trend became more apparent in 2020-21 with more people staying home and enjoying recreation on the lake, rather than travelling interstate or overseas. NSW Maritime reported in January 2021 that across NSW there had been a 40% rise in registration transfers for second-hand boats and a 26% rise in new boat registrations for May to December 2020, compared to the same period in 2019 (SMH, 17 January 2021).

Increased boat ownership, increased boat size and inter-regional waterway use mean there are also emerging changes in opportunities and preferences for boat storage. Providing convenient access to vessel storage close to popular areas of Lake Macquarie is important to future boating experiences. It has implications for trailer parking – at homes, on suburban streets and near launching ramps.

TfNSW (2016) in the draft Lake Macquarie Boat Storage Strategy found that there was more boat storage in the north of the lake than the south, but also unmet demand and limits to growth in boat storage in this area. Innovative storage solutions will need to be developed to meet this growing demand.

## **5.4. CLIMATE CHANGE AND SEA LEVEL RISE**

Climate change and sea level rise will impact access and amenity on low lying, low gradient shorelines, as well as affecting seagrass and wetland communities around Lake Macquarie. Climate change and sea level rise amplify existing safety and amenity risks to lake use. The impacts of extreme events – storms and extreme heat – affect the cost of maintaining a high quality of service and amenity for aquatic infrastructure, foreshore paths, provision of shade, recreation amenities and general landscape maintenance to create attractive public open space. These costs are expected to increase over time.

# **6. OUR VISION AND GUIDING PRINCIPLES**

# 6.1. VISION

The Lake Activation Strategy vision statement describes what we imagine lake-based recreation will be like in the years to come. It aligns with the overall city vision contained in the Community Strategic Plan. It incorporates what the community has told us during consultation about how they use the lake and what they want for its future.

# *Our lake inspires our community to explore, connect, relax and be active.*

The Lake Activation Strategy envisages three broad types of lake usage, which illustrate the variety of ways in which people engage with Lake Macquarie.



Sailing, fishing, walking and swimming have always been popular uses

Requires maintaining a healthy lake and a strong focus on local access - ramps, jetties, swimming areas, attractive parks and walking/cycling paths NATURE Conserve and connect with nature



Nature based and adventure recreation and tourism experiences

Promotes a healthy lake and surrounding bushland: sea, bush and lake combinations

Consider new bush tracks around the lake, ocean acess wharf/ marina outside the bridge, kayak trails, holiday park upgrades, sky diving, paragliding



Exciting, signature events in accessible, visible and beautiful settings - attracting people from our region and beyond

Requires investment in well designed and landscaped sites suitable for large numbers of people, wharves suitable for ferry transport and parking networks

Requires quality accommodation in proximity

# **6.2 GUIDING PRINCIPLES**

# Guiding principles show how environmental, social, economic and governance values that are important to our community are balanced in the Lake Activation Strategy.

The principles listed below will guide Council's approach to future use, management, enhancement and promotion of Lake Macquarie, its foreshore areas and supporting infrastructure. They reflect Council's existing commitments to sustainable systems for environmental, social and economic management (in the CSP, LSPS and Sustainability Policy) and input from community and agency stakeholders.



## ENVIRONMENTAL

Recognise that the health of the Lake is a community priority and key to its future use

Highlight and protect the distinctive and diverse natural features of Lake Macquarie that set it apart from other coastal waterways

Achieve a blance between recreational use, tourism opportunities and environmental management

### SOCIAL

Provide a diverse range of facilities for a variety of users and interests - the right infrastructure in the right place

Increase participation opportunities in aquatic and lakeside recreation to enhance the health and well being of our community

Maximise opportunities for inclusiveness and accessibility

Protect important cultural places

Ensure Council resources are invested equitably around the lake





# ECONOMIC

Build and manage infrastructure sustainability, using low carbon and low energy designs and materials wherever possible

Deliver industry best practice and emerging circular economy principles

Demonstrate value for money

## GOVERNANCE

Engage the community in planning and implementation

Develop strategic partnerships to efficiently leverage recreation and tourism opportunities

Apply a transparent hierarchy linked to clear criteria to guide service levels and provision of facilities

Deliver an adaptive and flexible plan that adjusts as the environment, population and recreational preferences change

Optimise the public benefit from public foreshore land, now and in the future



# **6.3 OBJECTIVES**

Objectives make a clear statement about the expected changes and how the strategy will deliver its vision. They help Council and the community to understand:

- where progress has been made
- when achievements can be celebrated
- where more work or a change of approach are needed, so that our vision for future lake-based recreation and tourism is achieved.

**Seven objectives** describe specific outcomes that the Lake Activation Strategy aims to achieve. They are linked to the four groups of principles that guide the Strategy. Council will monitor a series of measures to track progress towards these objectives.

PRINCIPLES	OBJECTIVES				
Environmental	1. Ecosystem health				
	The condition of Lake Macquarie continues to improve against indicators of ecosystem health and targets within the Environmental Sustainability Strategy and Action Plan				
Social	2. Participation				
	Increasing levels of community participation in diverse aquatic activities and events				
	3. Lifestyle and well being				
	A strong lakeside lifestyle enlivens neighbourhoods and lakeside centres and celebrates our aquatic heritage and culture				
Economic	4. Tourism recognition and growth				
	A growing number of visitors from the region, Greater Sydney and beyond know that Lake Macquarie is a great place for relaxation or recreation				
	5. Value for money				
	Council's financial benchmarks for infrastructure provision are met				
Governance	6. Satisfaction				
	High levels of community satisfaction with improved access to the lake and its foreshores through attractive, well-planned public parks and natural areas and quality, well placed aquatic infrastructure				
	7. Adaptive balance				
	We are proud of the balance between recreation and protecting and adapting to our natural environment				



# **7. A LAKE ACTIVATION FRAMEWORK**

The Lake Activation Strategy shows how Council and its partners will move towards the vision for active recreation and tourism use of Lake Macquarie, considering the guiding principles and the lake's strategic environmental, social, economic and governance context.

# **7.1. A PLACE-BASED HIERARCHY**

To guide decisions on future infrastructure provision, a hierarchy which recognises capacity and catchment of places and the level of infrastructure required to adequately support the desired level of activation at each space has been developed.

# Level 1: Local foreshores

Provide easy, inviting, low-key and equitable access to the lake and its foreshore, supporting the lifestyle of local communities

Sites are within walking distance or a 5 minute drive of most users

A network of Level 1 sites supports a Level 2 site

Level 1 facilities to be located within Level 1 locations

# Level 2:

District foreshores and lakeside centres

Provide distinctive district-level lakeside and on-water experiences, reflecting the special character of each area and its community

Connect lakeside commercial centres to the foreshore in recognition of existing community connections

Includes foreshore reserves that are not in centres but have capacity to support recreational opportunities for people from within a 15-20 minute drive

# Level 3:

Destination: Major recreation, events and tourism sites

Provide large, flexible and well-equipped spaces in interesting and special landscape contexts, suitable for innovative and creative waterfront attractions and events

Attract visitors from the broader region, metropolitan Sydney and beyond

Multi-use sites that meet multiple criteria at a high level and offer flexibility and diversity within one area

## 7.2. THE RIGHT USES IN THE RIGHT PLACES

There are a number of environmental and social factors that need to be considered when planning activation of places. This planning needs to ensure that the right uses are located in the right places.

## **7.3. ACTIVATION HIERARCHY**

The ideal alignment of uses and place must also consider the appropriate scale of activation. The strategy proposes the following framework for suitable activation at each level of place.



**Activities supported:** 

Kayaking, stand up paddle boards, social/rec dinghy sailing, fishing, local recreation (family scale picnics, social gatherings), neighborhood scale events (<2,000 people)

May support: (based on location conditions)

Informal swimming, local level boat launching, hand launching of watercraft, dinghy storage, fish cleaning, dinghy racing



Activities supported – include Level 1 activation plus:

District scale events (<10,000 people), small scale aquatic recreation enterprises (e.g. SUP hire), organised exercise (park run, fitness groups), land to water transfer/ access

May support: (based on location conditions)

Formal swimming areas, nearshore courtesy boat moorings supporting vessel access to onshore restaurants, events, overnight vessel stays (houseboats, larger cruisers and yachts), commercial scale vessel access, district level boat ramps and jetties, major sailing events, dinghy storage



These are the Regional or Destination places

Activities supported - include Level 1 and Level 2 activations plus:

Multiple visitor attractions, major scale events (<25,000 people), event infrastructure, co-located aquatic recreation enterprises, land to water transfer/access, performance activities, on-site food and beverage,

May support: (based on location conditions)

Tourist accommodation, waterfront restaurants, on-water stages, event or more regular water transport bases

The spatial distribution of places which are a good fit at each level of the hierarchy is shown in **Maps 1 to 4**. Council recognises the activation value of clusters of places, which can offer easy access to diverse recreational and relaxation experiences and a stronger sense of opportunity than individual sites. As such, four localities are identified as **Activation Precincts**:

- Cockle Bay Precinct: extending from Speers Point Sailing Club, through Speers Point Park (a Level 3 place), and around the shore of Cockle Bay to Booragul Sailing Club, Rowing Club, the MAC, Awaba House, Marmong Marina and Marmong Sailing Club
- Croudace Bay Precinct: including Thomas Halton Reserve and the adjacent part of Valentine

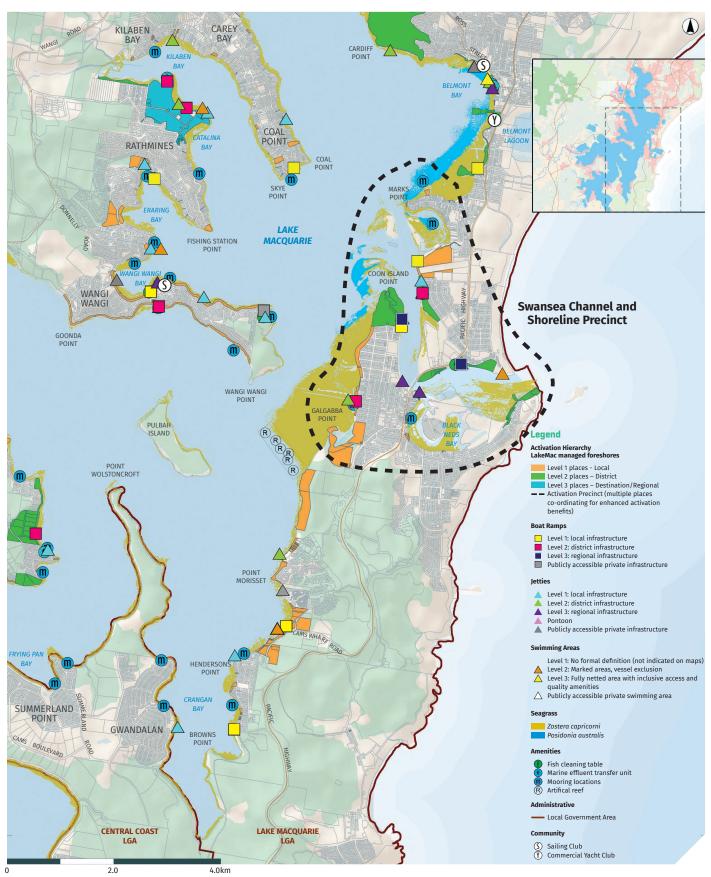
- Swansea Channel and Shoreline Precinct: includes all of Swansea Channel from the entrance to the drop-over, Black smiths Boat Ramp, Thomas Humphreys Boat Ramp, Coon Island, the lake foreshore at Swansea Holiday Park and extending towards the old fishing co-operative
- Western Bays and Peninsulas Precinct: extends from the southern side of Bolton Point, to Wangi Wangi and includes Toronto \_ and the Rathmines Level 3 place.



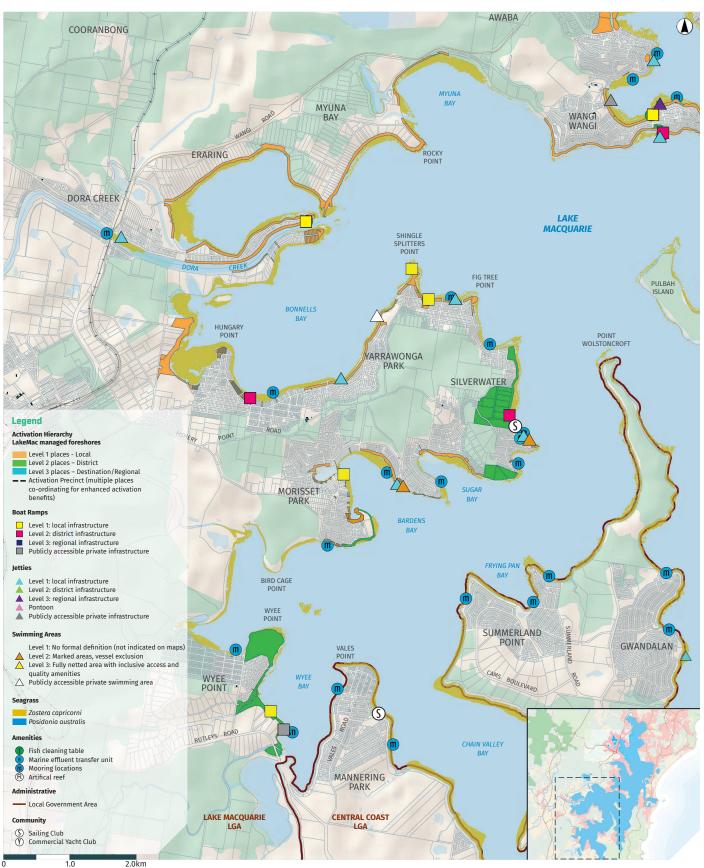
0

# **NORTH LAKE MACQUARIE**

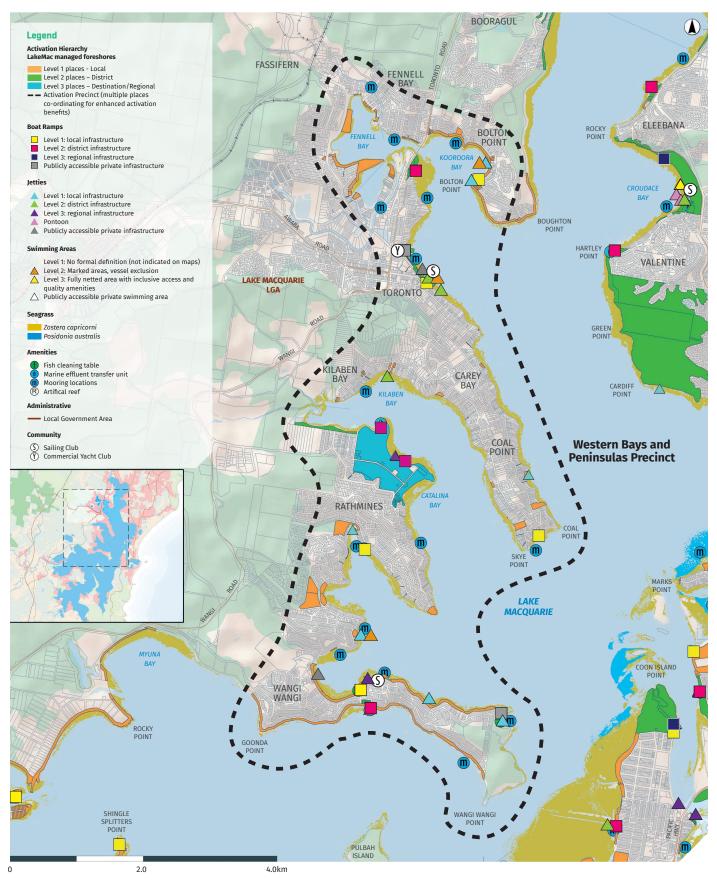
### **EAST LAKE MACQUARIE**



SOUTH WEST LAKE MACQUARIE



### WEST LAKE MACQUARIE





# 8. ALIGNING SERVICE LEVELS WITH THE LAKE ACTIVATION FRAMEWORK

To guide decisions on future provision, Council's current aquatic infrastructure was assessed against the Lake Activation framework's place and use criteria, as well as projected demand from both the local community and visitors.

# Boat ramps



### Analysis summary:

Boat ramps are the most frequent aquatic infrastructure on Lake Macquarie. 30 publicly accessible boat ramps of varying scale are provided within Lake Macquarie City Council managed foreshores. The standard of embellishment and ability to cater to demand varies. There is very little opportunity to provide additional boat ramps at sites where they are not already present.

### Service provision response:

Address growth in demand for boat launching infrastructure by optimising existing sites relevant to their level in the hierarchy, as well as upgrading sites to a higher level within the hierarchy where place characteristics and projected demand align.



Analysis summary:

Jetties are more widely spaced than boat ramps, however a variety of different size and scale of jetties are distributed throughout the lake.

Jetties enhance Lake activation by providing land/water access and connectivity. However, many parts of the lake have natural values that could constrain intensive recreational use such as boat movements to and from jetties.

### Service provision response:

Focus jetty provision to activate lake-side centres (where nearshore conditions are suitable) and to provide water access to regional foreshore reserves and activation precincts.



### Analysis summary :

Lake Macquarie offers a wide range of swimming opportunities and experiences catering to different abilities. There are no enclosed or accessible swimming facilities located on the west side of the lake.

### Service provision response:

Maintain a range of swimming experiences and infrastructure available within the lake (informal, buoyed - vessel excluded zones and enclosed). Aim to provide a new Level 3 enclosed swimming facility in the western and south-western quadrants of the lake. Investigate opportunities to consolidate buoyed-vessel excluded zones in District (Level 2) places and maintain support for informal swimming throughout the lake.

# **8.1. PRIORITISING INFRASTRUCTURE PROVISION**

The delivery of aquatic infrastructure and future capital work programs will be guided by an assessment and prioritisation process. This process will guide proposed projects not already endorsed by Council through adopted developer contribution plans, voluntary planning agreements, masterplans, strategic plans or specific actions within this strategy. Specific actions within this strategy have been assigned a priority rating outlined in section 9.0 below.

In prioritising capital works projects involving these assets Council will consider two groups of criteria :

### **URGENCY CRITERIA**

### - Asset condition & remaining useful life

Infrastructure in poor condition with a limited remaining estimate life will be considered higher priority than infrastructure in a good condition.

### - Functionality and safety of asset

Infrastructure that is not functional for its intended purpose and pose a higher risk to users will be considered higher priority than infrastructure that is usable, functional and safe.

### LOCATION CRITERIA

### - Growth area

Infrastructure proposed within high population growth areas will be considered higher priority than lower growth areas.

- Level of Place

Infrastructure proposed to be located in Regional and destination places will be considered higher priority than local places.

- Increase in Level of infrastructure

Infrastructure proposed to increase the standard of the facility with the hierarchy will be considered higher priority than projects aimed at maintaining existing standards.

- Sea level Adaptation

Infrastructure proposed within areas identified by Council as less vulnerable to sea level rise will be considered higher priority than within areas of high vulnerability

An additional Location criterion will apply to **Jetties** only:

 Infrastructure proposed within or which will provide connection to lake-side centres will be considered higher priority than within Level 1 locations.

### Prioritising investment in boating infrastructure

The prioritisation process for will apply to the following infrastructure types:

- Boat Ramp Facilities
- Jetty Facilities

Boat ramp and jetty facilities consist of a number of separate but interconnected elements, such as pontoons, car parking, lighting, amenities and fish cleaning tables. Investment in these elements will be considered as part of boat ramp or jetty projects.

### Prioritising investment in swimming infrastructure

Lake infrastructure for swimming will be considered through Actions 1.9, 1.10 and 1.12 outlined in the Strategy Action Plan. These actions reflect the three levels of Lake swimming supported by Council.

### Prioritising investment in other Lake infrastructure

At times, there may be a requirement for small-scale projects to be considered outside the prioritisation process and this will be based on requirement to address a specific issue or funding opportunity.



# **9. ACTION PLAN**

The Action Plan sets out what Council proposes to do to facilitate and enable activation of lake-based recreation, relaxation and tourism. Actions have been separated into five strategic themes:

- 1. Infrastructure
- 2. Place Activation
- 3. Planning and Process
- 4. Creativity and Innovation
- 5. Building Resilience

The following tables outline future actions to promote lake activation and inform funding allocations through capital work programs. The lead and supporting partners critical to delivering each action are identifed within the following tables. Whilst not specifically listed against each action, the Lake Macquarie community is an important stakeholder for each action.

### **Priority Rating**

Actions have been assigned a priority rating based on:

- High: critical to strategy implementation. Should be commenced within the first three years
- Medium: important in responding to a future need. Requires pre-requisite work to be undertaken. Should be commenced within three to eight years
- Low: an identified future need that will improve foreshore spaces and infrastructure provision. Should be commenced within eight to 12 years

**Ungoing:** recurring actions that support implementation and continue throughout the life of the strategy

ID	ACTION	LOCATION	RATIONALE	LEAD AND SUPPORTING PARTNERS	PRIORITY
	Strategic Theme 1 - Infra	structure			
1.1	Establish a monitoring program, incorporating the use of new and innovative technologies, to obtain quantitative and qualitative data on the use of aquatic infrastructure including boat ramps, jetties and swimming areas.	City-wide Target level 2 facilities	Council has limited information about the numbers of people using launching ramps and jetties in Lake Macquarie, the types of vessels being launched, where people travel from, why they access specific facilities, where they travel to on the lake, etc. As demand for aquatic facilities continues to increase specific use data will assist in refining levels for service provision and forward planning. Data is needed to strengthen evidence-based decisions, to understand the value added by investment in new, resilient infrastructure; and to understand the impact of decisions on lake ecology and water quality. Consider technologies such as cameras and drones linked to high resolution spatial data processing and the inclusion of targeted questions about lake based recreational use with Council's Bi-annual Community Satisfaction survey.	Asset Management Environmental Systems Transport for NSW	High Ongoing
1.2	Undertake functionality and risk assessment of boat ramps to ascertain the need for pontoons.	City-wide	Community feedback indicated the useability of a number of ramps are affected by site specific conditions. Functionality, efficiency and user safety could be improved through the provision on pontoons.	Asset Management Environment Systems Transport for NSW	High
1.3	Develop a capital works program to upgrade boat ramp and jetty facilities in accordance with Asset Management Plans, classification level and functionality/ risk assessments.	City-wide	The Strategy identifies service levels for Class 1, 2 and 3 boat ramps and jetties in order to meet future demand, including protecting the locations of existing and potential future infrastructure. apital works will be prioritized in accordance with the priorities identified in this Strategy.	Asset Management	High

ID	ACTION	LOCATION	RATIONALE	LEAD AND SUPPORTING PARTNERS	PRIORITY
St	trategic Theme 1 - <b>Infra</b>	<b>structure</b> (contin	ued)		
1.4	Investigate and evaluate options for upgrade of the boat ramp at Lions Park Toronto to meet Level 2 ramp requirements.	Lions Park, Toronto	This reserve has the capacity to provide a level 2 facility. The current ramp does not provide safe access and nearshore navigability for medium sized craft – the most popular trailered boat size.	Asset Management Transport for NSW	High
1.5	Upgrade the Toronto Lions Park boat ramp in accordance with the preferred design option.	Lions Park, Toronto	As above	Asset Management	High
1.6	Remove the Toronto boat ramp	Wharf Road, Toronto	This is a recommendation of the adopted Toronto Foreshore Masterplan. There is no room for boat trailer parking at this location. The foreshore provides for direct launching of small sail, rowing and paddling vessels.	Asset Management	Medium
1.7	Review Council's Dinghy storage policy. Investigate a user – pay system for private beneficiaries of public land storage. Implement outcomes of policy review	High mooring density locations. Reserves containing dinghies located on the foreshore	Informal dinghy storage reduces amenity, public access and use of foreshore reserves. It impacts maintenance activities and can have a negative impact on vegetation. Dinghy storage is a private benefit.	Asset Management	Medium Ongoing
1.8	Assess Level 2 jetties that are in Level 2 Places against inclusive access requirements.	Level 2 jetties	These are district facilities and should provide inclusive access to encourage use across the whole of the community.	Asset Management	Medium
1.9	Investigate and evaluate options for the provision of a Level 3 enclosed accessible swimming facility within the North West and South West of the lake. Prepare a detailed business case for each preferred option.	North West facility to consider Rath- mines or Toronto. South West facility to consider the Morisset Peninsula including Sunshine Reserve, Bonnells Bay and Shingle Splitters Point.	The existing Belmont facility serves people from suburbs in the north and east of Lake Macquarie. Additional facilities are proposed to be located on the western side of the lake, to serve the north to central part of the western suburbs (Bolton Point to Wangi Wangi Point) and the south western growth area. The proposed facilities will be inclusive and accessible for all abilities.	Asset Management Environment Systems	Medium

ID	ACTION	LOCATION	RATIONALE	LEAD AND SUPPORTING PARTNERS	PRIORITY
St	rategic Theme 1 - <b>Infra</b>	structure (contin	ued)		
1.10	Investigate opportunities to provide boat excluding swimming areas in District (Level 2) sites.	City-wide	Location proposed for a marked swimming area must be suitable for swimming i.e. good water quality , safe water entry points etc. Consider locating marked swimming areas adjacent to	Asset Management Environment Systems Transport for NSW	Medium
			existing Level 2 jetties to allows dual use of jetty infrastructure.		
			These marked areas are not netted and will not have other on/over water infrastructure as per Level 2 criteria.		
1.11	Investigate opportunities to provide a fish cleaning table at all Level 2 boat ramps that are in Level	ortunities to ramps and some vide a fish cleaning Level 1 have a fish le at all Level 2 boat cleaning table ps that are in Level	The Strategy identifies service levels for Class 1, 2 and 3 boat ramps. Fish cleaning tables are supported in District (Level 2) spaces.	Asset Mec Management	Medium
	2 Places		This approach supports fishing activities and equitable distribution of facilities around the lake.		
1.12	Maintain boat excluding swimming areas within local (Level 1) places and assess retention at end of asset life.	All affected local (level 1) places	The Strategy identifies service levels for Class 1, 2 and 3 swimming areas. Boat excluding swimming areas are supported in District (Level 2) spaces.	Asset Management	Ongoing
			There are currently a number of boat excluding areas located in local (Level 1) spaces. Council will maintain these assets and rationalise them at the end of asset life.		
1.13	Work with sailing and rowing clubs to investigate additional boat storage opportunities for small vessels	City-wide	Sailing and rowing clubs are on absolute waterfront sites and already offer boat storage for members. The provision of additional public boat storage within existing facilities and locations in addition to launching at these locations would assist to reduce car parking demand for loading and unloading of small craft at public boat ramps.	Asset Management Community Partnerships Sailing and rowing clubs	Low

ID	ACTION	LOCATION	RATIONALE	LEAD AND SUPPORTING PARTNERS	PRIORITY
St	trategic Theme 1 - <b>Infra</b>	structure (contin	ued)		
1.14	Work with NSW State Government agencies to promote seagrass friendly aquatic infrastructure in seagrass prevalent areas	Posidonia areas in eastern Lake Macquarie Also consider risk mitigation for Zostera areas	Sea grass communities are protected under State and commonwealth legislation. They are important habitat for fish species, a key recreational value of Lake Macquarie. There are known risks to sea grass from boating activity. Consideration of seagrass impacts for new infrastructure including consideration and requirements for environmental friendly moorings (EFMs) in updates to the Lake Macquarie Mooring Management Plan, will be important to protect this these vulnerable species.	Environmental Systems Asset Management Transport for NSW Maritime Infrastructure Devliervy Office (MIDO)	Low Ongoing
1.15	Report use of aquatic infrastructure facilities in Council's annual report	City-wide	Share information about patterns and trends in use of the lake	<b>Asset</b> <b>Management</b> Corporate Planning	Ongoing
1.16	Confirm ownership and location of community jetties		There are many community jetties around the lake to which the public is entitled access.	Asset Management Communications	Medium Ongoing
			Confirming locations and ownership will enhance understanding of how community jetties contribute to the publicly accessible jetty network around the lake.	and Corporate Strategy DPIE	

ID	ACTION	LOCATION	RATIONALE	LEAD AND SUPPORTING PARTNERS	PRIORITY
S	trategic Theme 2 - <b>Plac</b>	e Activation			
2.1	Review Plans of Management and relevant strategic plans to identify opportunities to improve connections between Town Centres and the foreshore	District & Destination (Level 2,3) places	Better connection between Town centres and the foreshore will provide greater opportunities to activate the lake.	Asset Management Local business Chambers	Ongoing
2.2	Support opportunities for tourism focused initiatives to activate Council managed foreshore public land.	District and Destination (Level 2 and 3 ) spaces including Warners Bay, Croudace Bay, Belmont Bay, Toronto, Belmont and Swansea South	Increasing diversity of recreation options will activate use of the lake and increase opportunities for recreation on the lake.	Asset Management	High Ongoing
2.3	Undertake an Expressions of interest (EOI) process to issue leases to tourism focused businesses wishing to deliver activation initiatives on Council managed public land	District & Destination (Level 2,3) places	A public Expression Of Interest ensures a transparent and equitable process for the allocation of commercial use leases of public land.	Asset Management	High Ongoing
2.4	Provide supporting infrastructure including power, water and lighting infrastructure within reserves to support festivals/ events	Local, District & Destination places	The provision of permanent infrastructure will reduce barriers, set-up/ bump-in time and costs for organisers of small to medium events at district level events, supporting more diverse and active community events.	<b>Arts, Culture and Tourism</b> Asset Management	Medium Ongoing

ID	ACTION	LOCATION	RATIONALE	LEAD AND SUPPORTING PARTNERS	PRIORITY
St	trategic Theme 3 - <b>Planı</b>	ning and Process			
3.1	Implement a four-year rolling capital works program in line with Council's Integrated Planning and Reporting framework to progre sively renew and up- grade aquatic facilities and foreshore spaces	City-wide	To ensure priorities in the Lake Activation Strategy are reflected in Council's budgets and implementa- tion programs.	Asset Management	High Ongoing
3.2	Develop spaces and infrastructure in accordance with identified criteria and categorisation for each site	City-wide	The Strategy identifies service levels for spaces and facilities to guide the right level of activation and development in the right place.	Asset Management	High Ongoing
3.3	Incorporate key stra- tegic criteria within relevant Council plans and strategies	City-wide	Clear alignment of the Lake Activation Strategy with other key plan and policies will help to integrate desired outcomes and remove inconsistencies that cause confusion.	Asset Management Integrated Planning	Medium Ongoing
3.4	Continue to sup- port community organisations to host events on foreshore areas	City-wide	Events are an important method in activating the lake and building social capital and community connections.	Community Partnerships	High Ongoing
3.5	Investigate opportunities to improve and simplify the event application and approval process	City-wide	A clear and simplified process will provide great assistance to event organisers, particularly volunteer community groups.	<b>Community</b> <b>Partnerships</b> Asset Management	Medium
3.6	Increase collaboration with relevant water and land managers with connection to Lake Macquarie	City-wide	The National Parks and Wildlife Service and Central Coast Council manage significant portions of the public foreshore of Lake Macquarie. NSW Department of Planning Industry and Environment owns and manages the bed of the lake. Greater collaboration and alignment of actions between agencies will assist with the delivery of the strategy and the broader lake initiatives of all agencies. It will also promote opportunities for the sharing of information including lake and facility usage data.	Asset Management Environmental Systems Marine Estate Management Authority (MEMA) MIDO	High Ongoing

ID	ACTION	LOCATION	RATIONALE	LEAD AND SUPPORTING PARTNERS	PRIORITY
St	trategic Theme 3 - <b>Plan</b> i	ning and Process (	(continued)		
3.7	Strengthen community partnerships for activation of District and Regional (Level 2 and 3) foreshore sites	District and Regional (Level 2 and 3) foreshore sites Target Speers Point, Booragul, Toronto, South Lakes and Wangi Sailing Club sites in the first instance	Sailing club sites are an important partner in Council's vision to activate the lake. Strong relationships will be essential to activate District and Regional spaces and implement the proposed Activation Precincts.	Asset Management Community Partnerships Arts, Culture and Tourism	Medium Ongoing
.8	Develop an engage- ment program targeting recreational fishers to better understand how they use and lake and opportunities to en- hance their experience in an environmentally responsible manner.	City-wide	Recreational fishing is a major use of Lake Macquarie. However there was a low response from recreational fishers to the survey instruments and other engagement tools used in this project.	Communications and Corporate Strategy Asset Management Community Partnerships DPI Fisheries Fishing Clubs and networks	High Ongoing
.9	Review and improve Council's data sharing arrangements with key partners to avoid duplication and strengthen knowledge base across all lake – land managers.	City-wide	Effective lake management re- quires easy access to quality data held by Council and partners on built (infrastructure) and natural assets. Examples of improved data sharing include, but are not limited to: improved accessibility to water quality/bathing area monitoring currently undertaken by Councils Environmental Regulation and Compliance team, and provision of good access to data on nearshore water depths (bathymetry).	Communications and Corporate Strategy Asset Management Environmental Regulation & Compliance MIDO DPIE MEMA Central Coast Council	Medium Ongoing

ID	ACTION	LOCATION	RATIONALE	SUPPORTING PARTNERS	PRIORITY
St	rategic Theme 4 - <b>Inno</b> v	vation and Creativ	vity		
4.1	Investigate opportunities to activate bushland reserves with innovative recreation and tourism options	City-wide	The Lake Macquarie community has expressed strong support for recreation in natural settings and nature-based tourism is also a strong growth area in NSW and nationally.	Asset Management	Medium
				Environmental Systems	
				Arts, Culture and Tourism	
				NPWS	
				DPIE	
4.2	Investigate opportunities for arts and cultural activation and entertainment in foreshore areas and over water	District and Destination places (Level 2 and 3)	Innovative installations strengthen and diversify major events, creating special attractions for residents and that will bring visitors to the city.	Arts, Culture and Tourism	Low Ongoing
				Asset Management	
				Commercial Partners	
4.3	Support innovative and creative opportunities for recreation by facilitating new activities in public spaces	City-wide	To diversify recreational opportunities, by working with partners to encourage pop-up activations and assist in developing lake focused tourism and recreation products.	Arts, Culture and Tourism	Low Ongoing
				Asset Management	
				Commercial Partners	
4.4	Investigate opportunities to locate tourism focused transport businesses to support lake activations	City-wide	The intent is to offer diversity, difference and a sense of occasion	Asset Management	Low Ongoing
			of major events.	Commercial	
			The seaplane option is an innovative way to bring visitors to Lake Macquarie and a ferry service could transport people to major events or to and from town centres.	Partners Transport for NSW	
4.5	Investigate opportunities for lake	District and Destination	Dining offerings with direct, unrestricted views of the lake are considered a key component of lake activation. The intent is to provide food and beverage initiatives and services that offer connection to and interaction with the lake for both local residents and visitors.	Asset Management	Low Ongoing
	frontage dining to support lake activations	places (Level 2 and 3)		Property and Business	
				Development	
				Arts, Culture and Tourism	
				Commercial Partners	
				Integrated Planning	

ID	ACTION	LOCATION	RATIONALE	LEAD AND SUPPORTING PARTNERS	PRIORITY
Strategic Theme 4 - Innovation and Creativity (continued)					
4.6	Investigate opportunities to leverage the lake's sports heritage and the unique landscapes with signature water sports events	City-wide	The lake has traditionally hosted sailing, swimming, power boat events. The length and diversity of accessible foreshore opens opportunities for a signature events, involving land and water	<b>Arts, Culture and Tourism</b> Asset Management	Medium
4.7	Investigate the need	City-wide	sports, potentially at night to distinguish it from other locations. Lake Macquarie has a very strong water sport heritage with multiple	Councils	Medium
	for a Sailing Centre of Excellence		national, World and Olympic champions in sailing.	Executive	
			A Sailing Centre of Excellence has been suggested by multiple agencies as a way to promote and activate the lake.		

Strategic Theme 5 - Building Resilience					
5.1	Develop a promotion campaign on the recreational strengths of the lake and its foreshores – clean uncluttered waterway, great for water-based recreation	City-wide	Build lake recognition and interest from target markets such as recreational fishers, young 'adventure sports' participants, families, weekend visitors from Sydney.	Arts, Culture and Tourism	Low
5.2	Continue to investigate opportunities to secure tenure over the entire site within Rathmines Park	Rathmines Park	Key parcels of foreshore land with- in Rathmines Park are not owned by Council. Council management of this entire land parcel would support the activation of Rathmines Park as a Level 3 Destination Place.	<b>Property &amp;</b> <b>Business</b> <b>Development</b> Coporate Legal Services Asset Management	Medium
5.3	Develop a program to monitor impacts of recreational access on foreshore ecology	District and Destination Places (Level 2 & 3) and within Activation Precincts	Impacts of lake and foreshore recreational uses on water quality, seagrass, foreshore habitats and rare lake species need ongoing assessment.	Environmental Systems Asset Management DPI Fisheries University of Newcastle	Medium





# **10. MONITORING AND EVALUATION**

Progress towards the objectives of the Lake Activation Strategy will be monitored and reported to the community on a regular basis, alongside reporting on the delivery of Council's other key environmental, social and economic strategies.

Council will use three main techniques to monitor the changes delivered by the Lake Activation Strategy:

- Questions in regular community surveys, covering preferred events and recreation activities and community satisfaction with the infrastructure and services provided. These will generally be on-line, but may be supplemented with face to face 'intercept' surveys
- Targeted monitoring technology such as cameras and automatic counting devices which can monitor the number of people using particular pieces of infrastructure such as wharves, boat ramps and swimming enclosures
- Aquatic environment monitoring linked to the Coastal Management Program, targets within the Environmental Sustainability Strategy and Action Plan and existing estuary health programs conducted by Council and the NSW government. These include sea grass health and water quality monitoring. Spatially targeted monitoring may also be conducted as part of re search by Newcastle University or other universities.

In addition to this targeted monitoring, the achievements of the Lake Activation Strategy will contribute to the outcomes of the Coastal Management Program, Destination Management Plan, Events and Festivals Strategy and other social strategies and will be reflected in progress indicators for those strategies and plans.

### **OBJECTIVES HOW WE WILL TRACK PROGRESS** Monitoring will be linked to the Coastal Management Program and targets within **ENVIRONMENT: Estuary health** the Environmental Sustainability Strategy and Action Plan The condition of Lake Macquarie Monitoring of impacts from recreational activities on foreshore and near-shore continues to improve against indicators ecology will be implemented under Action 5.3 of this strategy. of ecosystem health and suitability for recreation. **SOCIAL: Participation** Measures include a consistent trend towards diversification of aquatic and lake side recreation, increased utilisation of aquatic infrastructure. Indicators will Increasing levels of community include: participation in diverse aquatic activities \_ Comparison of data collection actions within this strategy over time to and events. identify trends in participation levels Attendance at public events SOCIAL: Lifestyle and well being Monitoring will be linked to the Events and Festivals Strategy Monitoring will be linked to the delivery of capital works to progressively renew A strong lakeside lifestyle enlivens and upgrade acquatic facilities and foreshore spaces which will be implemented neighbourhoods and lakeside centres under Action 1.3 of this strategy and celebrates our aquatic heritage and culture. **ECONOMIC: Tourism recognition** Monitoring will be linked to the tourism targets identified within Council's and growth **Destination Management Plan** A growing number of visitors from the region, Greater Sydney and beyond know that Lake Macquarie is a great place for relaxation or recreation. Monitoring will be linked to Council's bi-annual community satisfaction survey **GOVERNANCE:** Satisfaction High levels of community satisfaction with improved access to the lake and its foreshores through attractive well-planned public parks and natural areas and quality, well placed aquatic infrastructure. **GOVERNANCE: Adaptive balance** Monitoring will be linked to Council's bi-annual community satisfaction survey

We are proud of the balance between recreation and protecting and adapting to our natural environment.



lakemac.com.au



umwelt.com.au